

Our Challenge

Product Support Personnel spend up to 30% of their time looking for stuff!



We must reduce the time to find it, understand it, and trust it!

A History of Progress July 2014: Next Gen SIS Authoring and Delivery for Expanded Mining Parts 1960-1970: Global expansion SIS 1993: Launched 1925: Holt & Best companies merge into Caterpillar Tractor Co. **Technical Information Available in SIS** 1930 1940 1950 1960 1970 1980* 1990 2000 2010 2013 2014 2015 2016 \$716 \$2.1 Billion \$8.6 Billion \$20.2 **Next Gen SIS Development**

1986: Factory modernization

* In 1978, the company began reporting Sales & Revenues

2011: Acquired

Bucyrus International, Inc.

Over 3 million active machines and engines with an average age of 19 years

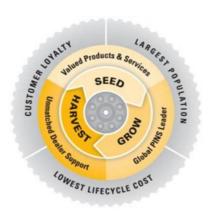
1942: Cat

machines serve

in World War II

The Caterpillar Business Model

Executed in Close Partnership with our Dealers



1925

1931: First diesel

track-type tractor

SEED

- Value-based products and services
- Design and development

GROW

- · Lead in field population
- Various paths to market

HARVEST

- Aggressively pursue parts and services
- Unmatched Dealer Support

Caterpillar's Global Reach

- Over 2/3 of sales are outside of the United States
- Service Support through the Cat Dealer Network, a competitive advantage
- 160,000+ dealer personnel with 2/3 in product support



Next Gen Service Information System (NGSIS)

- Replace legacy authoring, management and delivery systems
- Build a foundation for future growth product centric, context sensitive technical information
- Phased approach using agile development

A Foundation for Growth
Every Transaction....Every Dealer....Every Day

Objective – Enable Caterpillar Customer, Dealer & Company Success

- For the Customer Right Part, Right Service, Every Time, Any Place
- For the Dealer Find it, Understand it, Trust it
- For Cat Create It, Manage It, Deliver It, Update It

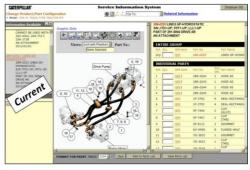
Transformation Goals

Ease of finding information

- Web based search
- · Graphical navigation
- Cat and Non Cat brand information
- · Common look and feel
- Maximize new technology adoption
- Multi-language capability
- · Platform agnostic delivery

Sustainable Platform

- · Commercial based software
- Common frame work end to end
- · Leverage across the enterprise
- Author once and deliver many times





Transformation Operating Principles

- Maximize "off the shelf" capability (escalate the gaps)
- Design to the standard (escalate the variants)
- Maximize reuse (data, tech info, graphics, code, processes)
- Don't pave the cow path (design to the use case)
- Design for efficiency (creation, management, delivery, support, dealers, customers)
- Design for electronic delivery, print is an artifact and does not have to be perfect
- Maximize concurrency
- Maximize transparency and collaboration
- · Don't break current SIS
- · Deliver functional code with each sprint
- Go boldly, be open and have fun

SLM Transformation – Extensible





Order to Delivery (ERP)

SAP

Product Management (PLM)

Siemens Team Center

Design (CAD)

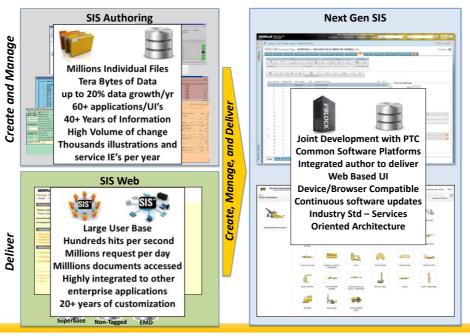
Product Support (SLM) PTC Parts & Service Information Solutions

- Need to design for both manufacturing and service
- Solutions shown are Cat's strategic direction, real life is SLM has to be able to accommodate a wide range of inputs

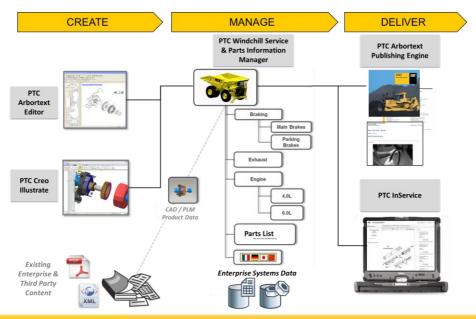
SLM Transformation – Flexible



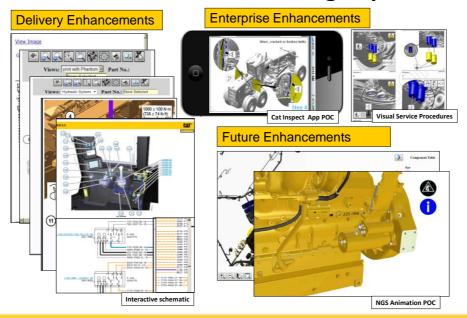
SLM Transformation – Sustainable



SLM Transformation – PTC Solutions



SLM Transformation – Enabling Capabilities



SLM Transformation – Ease of Use



Mission to Mars Embracing Disruptive Technology

- 3D Model based navigation for parts
- Augmented reality
- 3D Printing
- Crowd Sourcing
- Analytics



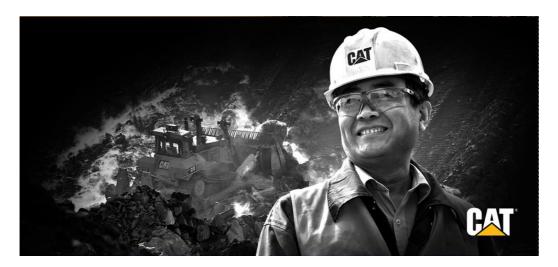
Transformation Retrospective

- Data know it, cleanse it, migrate and use in development as early as possible
- Have robust spread of use cases for testing
- Include change agents, non subject matter experts in your team to move focus from the how to the what
- Identify your high risk areas and focus on those first
- Show development functionality as it is being developed, the end of each sprint

Points to Remember

- Understand end user needs
- Develop a multi-generation roadmap
 - Deliver incremental value
 - Aligns with source data availability
- Actively manage issues & risk
 - Data, use cases, agile, change agents
- · Simplify 'ease of use' for customers & dealers
 - Graphical Navigation
 - Context-based search
 - Manage change throughout the product lifecycle
- The future is global
 - Keep it visual
 - Keep it simple

We succeed when our customers succeed! Thank You



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