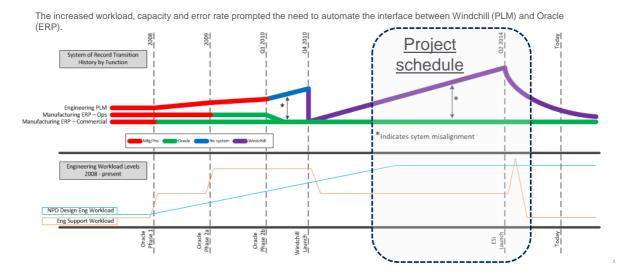


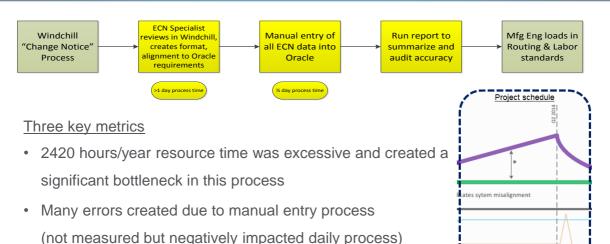
BACKGROUND

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Since 2008, Doosan Portable Power has executed many changes to its ERP and PLM systems including full platform changes. As a result, there has been increasing resource requirements to maintain each system. Despite best efforts, Bill of Material's also have become misaligned due to the manual nature of managing two unique systems.



BACKGROUND - Initial Process



Misalignment between engineering PLM and ops ERP

to Johnson

Data / Process Characteristics at Doosan Portable Power

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Front Loaded BOM

- Engineering creates the mBOM (plant BOM) and does not maintain a unique eBOM (engineering BOM)
- Engineering is responsible for creating basic assembly/manufacturing instructions on the BOM

• Same part exists on BOM level multiple times

- Because engineering creates the mBOM, certain components (i.e. fasteners, adhesives, lubricants, etc.) will be placed on multiple lines at a single level of a BOM
- This creates issues when trying to automate the assignment of these parts on multiple BOM lines to an ERP Operation

· Painted Sheetmetal part handling discrepancies in PLM vs. ERP

- ERP stores painted sheetmetal parts with a "Paint" and "Material" code as a suffix on the part number
 - i.e. 46565748GA (8 digit non-intelligent part number with 'G' paint code, and 'A' material code)
- PLM stored the "Paint" and "Material" codes as unique attributes on the BOM usage link

PTC Windchill ORACLE ERP

PTC Windchill PDMLink **PLM** (CAD, Parts, BOM, Change Management)

DATA Un-Aligned

TIBCO Business logic **HEAVY OOTB** adapters

- Parts (Items)
- BOMs
- ECO (Engineering Change Orders)
- Routing (Process Plan)

Integration Overview - Second Attempt

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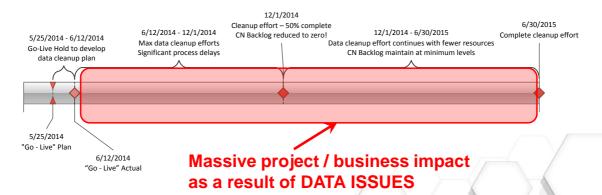
PTC Windchill **ORACLE ERP**

PTC Windchill **PDMLink PLM** (CAD, Parts, BOM, Change Management)

PTC Windchill **MPMLink** Plant BOM. Process Plan

TIBCO Business logic customizations on **OOTB** adapters

- Parts (Items)
- **BOMs**
- ECO (Engineering Change Orders)
- Routing (Process Plan)



Significant project and business impact as a result of data issues.

Data Issues PTC' Live Global

How did data discrepancies cause issues in the project?

Data migration

- As a result of gaps in the BOM data between ERP and PLM, the data loading process for existing BOM to Process Plan and Process Plan to Operation failed.
 - · Data was extracted from ERP to build existing Process Plans and Operations in PTC Windchill MPMLink
 - Data was misaligned as a result of BOM discrepancies.
 - · This caused too much manual work during the data migration phase of the project
- Forced the addition of extra review and validation steps in every Change Notice (CN)
 - · Decreased efficiency of EC process

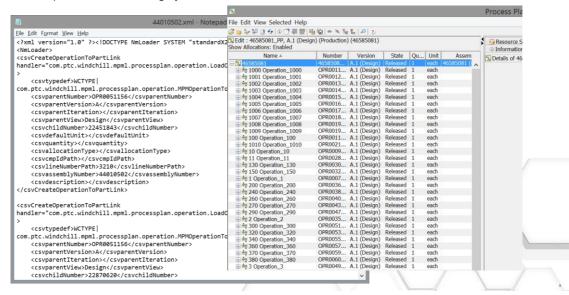
· Post Go-Live Cleanup Efforts

- Significant time/resources have to be put into cleanup efforts
- Extended project time-line and go-live date

· Who's right?

Decisions had to be made in many cases to decide what data set was correct in the case of certain data discrepancies.

XML Loaders Require 100% Data Integrity

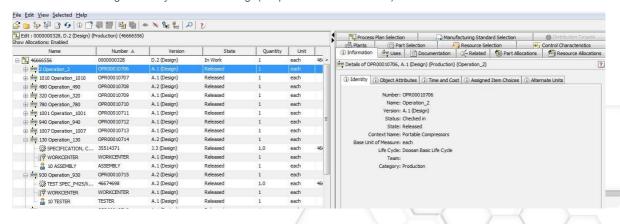


PTC Windchill MPMLink

PTC* Live

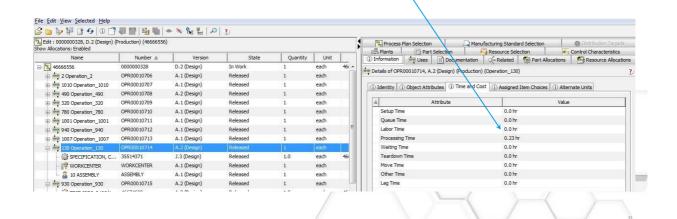
What was it used for?

- · Process Plan creation and maintenance
 - Including Operations, Workcenters and resources
- · Process Plan aligns directly to ERP "Routing" (Required for BOM creation)



Process Plan Overview - Operation

Processing time captured on each Operation



Lessons Learned

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What are the key take-aways?

It's all about the DATA

- Ensure data alignment between PLM and ERP dataset
- Analyze all data to discover gaps in data and address the gaps PRIOR to an integration project

Controls / Process

- Close the gaps in process / controls that will allow for future data issues
- ERP permissions
- Proper ECO process

Training

- PTC Windchill MPMLink training for Manufacturing Engineers
- Document the changes in process for all involved parties

Results Achieved – TIME / COST SAVINGS

Amount of resources are significantly reduced as shown below Is applicable to ~550 engineering change notices per year Manual Interface ESI Interface CN034201 C185WDZ T4F RELEASE NEW SHEETMETAL COMPONENTS 7 min CN036321 P185WDO Sheetmetal Release Release Remaining Sheet Metal Parts and 0.5 hrs Update BOM from Virtual Pre-Production for C185 Deutz T4F P185WDO - Update engine drawing and 3 min CN037106 structure engine service parts P185WDO - Release Additional Doosan CN035462 C185/P185 Deutz Engine Parts Release CN036981 **Engine Service Parts** 5 hrs CN034965 P185WDZ T4F BOM Structure 10 min CN036226 P185WDO Long Lead Part Release CN036315 P185WDO Medium Lead Time Release Hours in Minutes in

Results Achieved – DATA INTEGRITY

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- System and Process now ensure <u>DATA INTEGRITY</u> between PLM and ERP
 - Single source of truth
 - Product Development / Operations working through single process / system
 - Improved controls on Change Management



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- Gain a chance to win an instant prize!
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